



**ENWIN ENERGY LTD. AND WINDSOR CANADA UTILITIES LTD.
BOARD OF DIRECTORS MEETING**

PUBLIC SESSION

Wednesday, February 25, 2026, at 10:30 a.m.

Virtual and In Person Session
Boardroom, 4545 Rhodes Dr., Windsor, Ontario

EWE AND WCU Directors

D. Dilkens (Chair)	J. Gignac (Vice-Chair)
G. Fenn	K. Laforet
J. Morrison	J. Udell

We acknowledge that we are on land and surrounded by water, which was originally inhabited by Indigenous Peoples who had travelled this area since time immemorial. This territory is honoured by the Wampum Treaties of the Anishinaabe (Ah-nish-in-a-bay), Haudenosaunee (Ho-den-no-show-nee), Lenni Lenape (Len-nee-Len-ah-pay), and allied Nations, to peacefully share and care for the resources around the Great Lakes, and the waters that we drink. We would like to acknowledge the presence of the Three Fires Confederacy of the Ojibwe (Oh-jeeb-way), Odawa (Ow-da-wah), and Potawatomi (Pow-tuh-wa-tuh-mee) and the Huron/Wendat Peoples. We are dedicated to honouring Indigenous history and culture while remaining committed to moving forward respectfully with all First Nations, Inuit and Métis.

1. Call to Order & Declarations of Conflicts of Interest

2. Summary of Business

3. Consent Agenda

3.1 WCU Board Public Meeting Minutes for November 26, 2025*

3.2 EWE Board Public Meeting Minutes for November 26, 2025*

4. Communication Agenda

4.1 President and CEO: Strategic and Operational Report*

4.2 E.L.K. Energy Inc. 2027 Cost of Service Rate Application Update*

4.3 2024-2028 Strategic Plan Progress – 2025 Year End Overview*

*Report not considered by a Committee

5. ENWIN Executive Reports

5.1 ELK Preliminary 2026 Budget*

6. In Camera Session (*Materials enclosed under separate cover*)

7. Other Business

8. Conclude Meeting